Aim	Risk	Method used to Minimise Risk	Person(s) Responsible	Actions Required / Taken
To ensure     compliance with the     Acts of Parliament,     Council's financial     regulations and     code of conduct.	Lack of knowledge of regulations and codes.	Ensure that all Councillors have copies of Code of Conduct and Standing Orders. Highlight essential parts and provide training where possible.	Chairman Clerk	All Documentation is available to view on the website via the following link.  www.littlebrickhillparishcouncil.couk/Documents_23078.aspx
code of conduct.	2. Absence of standing orders	Ensure that Standing Orders are produced, understood by councillors, and reviewed at least once per year.	Chair Clerk	The latest version of S/O's were reviewed and adopted at meeting held on the 04/09/23.
	Items purchased without proper tendering procedures, resulting in accusations of commercial favouritism.	Ensure that all councillors are aware of financial regulations re estimates and full tender procedures.	Chair All councillors Clerk	See LBPC F/R's that were reviewed and adopted at meeting held on the 04/09/23.
				Revised Template issued by NALC. Clerk to update F/R's for LBPC.
	4 Payments made without prior approval and adequate control.	Introduce practice of estimates for all purchases over an agreed figure.	Clerk	Revised Template issued by NALC. Clerk to update F/R's for LBPC.
	5. Lack of control of signatories to cheques.	Ensure all payments are approved in Council meetings and recorded in minutes. Keep cash payments to a minimum and avoid if possible.	Clerk	Revised Template issued by NALC. Clerk to update F/R's for LBPC.
To identify and regularly review the Council's priorities.	Lack of knowledge of how to set objectives, set priorities, and identify risks to their achievement.	All councillors to be made aware of need for objectives and identification of risk. Attend training sessions if practicable.	Chair Clerk	)
	Lack of commitment by council members	Add risk assessment to agenda at least quarterly, reviewing items, and results against those items.	Chair Clerk	) A Risk Assessment will be
	3. No risk analysis carried out.	As at 1 above. Ensure that completion of the risk assessment is given high priority, as a requirement of the Audit Commission.	Chair Clerk	completed at least once a year as part of the Annual Return Submission.

	4. No steps taken to combat identified risks	As at 2 above.	Chair Clerk	) ) )
3. To influence other council departments and Government organisations to fulfil the	Lack of effective lines of communication with other organisations.	Note all communication lines which are essential or beneficial and make information available to all councillors. Establish contacts by name and where possible face-to-face.	Chair Clerk	MKCC are contacted as required for guidance and support.
requirements of the Parish population.	Lack of effective lines of communication with parishioners.	Take every opportunity to publicise role of Parish Council. Create Parish newsletter if none exists. Effective use of Notice Boards and "fliers". Use key issues to raise profile of PC and to test parishioner's views.  Add social event to occasional meeting.  Create Annual PC plan and put to parishioners for comment.	Chair	Via Website and Facebook (on occasions).  It has been decided that LBPC will not be producing a Neighbourhood Plan.
	Lack of preparation on subjects requiring influence.	Ensure that all councillors are aware of need for careful research and are guided as to where to obtain relevant information on issues under discussion.	Chair Vice-Chair Clerk	This is provided by the Chair / Vice-Chair / Clerk.
	4. Lack of confidence by Parish Councillors.	As at 1 above. Experienced councillors to assist newcomers to establish essential contacts.  Delegate responsibility for specific contacts to individual councillors	All Councillors	This has been adopted and is currently working.
To ensure that all councillors are aware of their responsibilities, and	Lack of knowledge of possible culpability of councillors.	Creation of standing orders and familiarisation with those where greatest risk occurs.	Clerk All Councillors	The latest version of S/O's were reviewed and adopted at meeting held on the 04/0923.
possible liabilities, and to provide adequate insurance cover for all possible risks	Lack of education of Councillors regarding culpability.	As at 1 above. Delegate responsibility to one or two councillors to assist newcomers to understand culpability.  Attend any training courses available.	Chair Clerk	This is provided by the Chair / Vice-Chair / Clerk.

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	Inadequate insurance cover taken out     – property, personal liability,     employer's liability.	Review risk assessment by including on agenda of PC meetings at least once a year.  Delegate responsibility for keeping up to date with insurance requirements to an individual councillor.	Clerk	Clerk to ensure that this is covered as an agenda item when necessary.
5. To keep appropriate books of account accurately and up to date throughout	Lack of knowledge of accounting requirements	Ensure that all councillors are familiar with current financial regulations and include them in standing orders.  Regularly review standing orders.	Chair Clerk	S/O's and Financial Regulations reviewed and adopted at meeting held on the 04/09/23.
the financial year.	Lack of commitment to accounting requirements.	Appoint a councillor (or Clerk) as the RFO to take overall responsibility for financial management.		Clerk has been appointed as RFO.
	3. Bank charges unnecessarily incurred	As at 1 above. RFO to produce financial reports at all meetings. Internal audit reports to be made available to all councillors and any recommendations to be acted upon promptly.	Clerk	Financial reports are reviewed at every Parish Council meeting. Internal Audit reports are reviewed annually as part of the Annual Return.
	Inaccuracies in recording amounts totals in books of account, and bank reconciliations.	RFO to carry out regular inspection of books of account. Internal audit to be undertaken periodically during the current financial year.	RFO / Clerk	A review of accounts is conducted quarterly at Parish Council meetings.
	Inaccuracies and interest losses caused by account transfers.	RFO to ensure that books of account are formatted in such a way that internal controls are included and activated.  Regular internal audits to advise on internal controls required.	RFO / Clerk	A review of accounts is conducted quarterly at Parish Council meetings.
	6. The most beneficial interest terms not being employed.	Keep number of accounts to a minimum but ensure that any large credit balances are deposited in an interest-bearing account.	RFO / Clerk	We have one account, and this is reviewed monthly.
	7. Inadequate control of cash receipts and payments.	Ensure that favourable interest rate is obtained in deposit accounts and review against alternatives but bearing in mind the risks in changing accounts.	RFO / Clerk	We have one account, and this is reviewed monthly.
	Books of account not kept up to date/ invoices not posted promptly.	Avoid cash payments and receipts if possible. Where cash payments and receipts are unavoidable use a properly controlled petty cash account with a set maximum balance.	RFO / Clerk	N/A.

	Internal controls not in place or not operated.	Regular checks by RFO and internal auditor. Financial reports at all PC meetings.	RFO / Clerk	Books are checked monthly by the Clerk and a review of accounts is conducted quarterly at Parish Council meetings.
	Payments missed or delayed due to inadequate filing of invoices.	As at 8 above.	RFO / Clerk	Books are checked monthly by the Clerk and a review of accounts is conducted quarterly at Parish Council meetings.
	11. Clerk taken ill or leaves without replacement	As at 8 above.	RFO / Clerk	Books are checked monthly by the Clerk and a review of accounts is conducted quarterly at Parish Council meetings.
		Appoint a councillor as RFO to be familiar with all aspects of financial matters.	RFO / Clerk	Chair to stand in as a substitute if required.
6. To ensure that payments made from council funds and the use of assets, represent value for money, are adequately managed, and comply generally with the wishes of the residents.	<ol> <li>Lack of knowledge of wishes of residents.</li> <li>Use of funds not giving value for money.</li> <li>Use of funds not in accordance with the wishes of the residents</li> <li>Charges for use of facilities inadequate.</li> <li>Fund raising not properly controlled or not in accordance with regulations.</li> </ol>	As at 3.2. Ensure residents are consulted on all major financial issues.  Effective budget planning processes. Creation of annual plan after consultation process. Creation of outline 2/3-year plan.  As at 2 above Appointment of RFO to create effective financial management. Internal audit checks to cover consultation process.  Effective financial management by RFO. Internal audit checks.  All councillors to be aware of need to check regulations before commencing fund-raising activities. Effective financial management by RFO.	) ) ) ) ) Chair / RFO / Clerk ) ) ) ) ) ) ) ) ) ) ) ) )	) ) The Precept is managed monthly, and the agenda is available for all residents to view on the Notice Boards and can attend the meetings if they wish. Also meeting dates and agenda are available on the Little Brickhill Parish Council's website. ) ) ) ) ) ) ) ) ) ) ) ) ) ) )

7. To ensure that the	1 Look of knowledge of budgeton.	Include regulations in Ctonding Orders issued to all	Chair / RFO /	1,
annual precept requirement results from an adequate budgetary process; progress against the budget is regularly monitored; and reserves are	Lack of knowledge of budgetary process, and Council regulations.      Lack of commitment to budgetary	Include regulations in Standing Orders issued to all councillors.  Place item on agenda early in year to remind councillors of budget process and actions required.  Delegate responsibility for managing budgetary process to one councillor or to councillor appointed as RFO.  As at 1. Above. Involve all councillors in budgetary	Clerk	) ) This issue is reviewed at the half year stage by all Councillors and in November and December when budgets are set. ) )
appropriate.	process.	process not solely the clerk.		)
	Inadequate consideration of requirements for annual precept.	Place item on agenda early in year to remind councillors of budget process and actions required. Delegate responsibility for managing budgetary process to one councillor or to councillor appointed as RFO.  Start consideration of calculation at least 4 months prior to submission date.	Chair / RFO / Clerk	) ) This happens in November and December each year when budgets are set. )
	Calculation not in accordance with Council regulations.	Create annual and 2/3 plans to assist in process.	Chair / RFO / Clerk	)
	5. Inadequate internal controls with regard to monitoring expenditure.	Checks by RFO and Internal Auditor.	Chair / RFO / Clerk	Conducted on a quarterly basis.
	6. Reserves too low.	Checks by RFO and Internal Auditor. Financial and budget progress reports to all PC meetings. As at 5 above.	Chair / RFO / Clerk	Monitored monthly.
8. To explore all possible sources of income, and to ensure that	Lack of knowledge of possible sources of income e.g., grants.	Appoint a councillor as Grants Officer to gain experience of all grants available and application procedures.	RFO / Clerk	) ) To be addressed when required.
expected income is fully received.	Lack of commitment to pursue possible sources of income.	As at 1.	RFO / Clerk	)
	Receipts not banked or not banked promptly.	Regular checks by councillor appointed as RFO. Internal audit checks.	Clerk	Reviewed monthly.
	4. Debts not pursued promptly.	As at 3 above.	RFO / Clerk	N/A

	VAT claims not made promptly or made incorrectly.	Ensure Clerk has appropriate and up-to-date VAT official publications. Regular checks by councillor appointed as RFO. Internal audit checks.	RFO / Clerk	VAT claim to be submitted at least once a year.
9. To ensure that salaries paid to employees and amounts paid to	Inappropriate rate of pay to employees.	Ensure employee regulations are available and understood by Clerk. Checks by councillor appointed as RFO. Internal audit checks	Chair / RFO / Clerk	Salary to be paid in accordance with National published Salary Scales.
contractors are paid in accordance with council regulations, and adequately monitored.	Tax and NI arrangements not in accordance with regulations.	As at 1 above.	Clerk	Clerk to ensure that all rules are followed. Clerk has run a PAYE System from 03/09/12.
monitorea.	Amounts paid to contractors not in accordance with contract and inadequately monitored.	Internal audit checks Checks by councillor appointed as RFO. Appoint councillor to monitor contract work carried out.	Clerk	This is reviewed monthly at Parish Council meetings.
10. To ensure that year end accounts are prepared on the correct accounting basis, on time, and supported by an adequate audit trail.	1. Lack of knowledge of Council regulations and procedures.  2. Late or non- submission of annual accounts.  3. Year-end accounts not prepared, inaccurate, or not in accordance with Council requirements.  4. Inadequate audit trail from records to final accounts.	Include financial regulations in Standing Orders. Attend training seminars where available.  Include a time table in Standing Orders. Councillor appointed as RFO to monitor progress against timetable and report to PC meetings.  Checks by councillor appointed as RFO. Internal audit checks  As at 3 above.	) ) ) Chair Clerk ) ) )	) ) Year-end accounts are prepared by the Clerk and are reviewed at the April meeting. These are subject to an annual internal audit and are signed off at the June meeting and submitted as part of the Annual Return. ) ) )
11. To identify, value, and maintain all the assets of the Parish Council, and ensure that asset and investment	Lack of knowledge of assets of Parish Council.	Ascertain and record all assets for which Parish council is responsible. Create permanent asset register.	Clerk	) ) ) ) )

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registers are complete, accurate and properly maintained.	2. Assets lost or misappropriated	Establish who is responsible for security and maintenance of each asset.  Appoint councillor responsible for regular monitoring of location and use of assets.	Clerk	Reviewed annually as part of the Internal Audit and Annual Return submission.
	3. Inadequate or inaccurate valuation of the council's assets.	Arrange for periodic review of valuations and arrange for professional valuation where necessary.  Internal audit checks.	Clerk	) ) ) )
	Asset register not established or inadequately maintained.	Create asset register in accordance with Audit Commission requirements.	Clerk	)
12. To comply with appropriate Government legislation	Lack of knowledge of applicable legislation	Clerk to have all appropriate legislation available. Review liabilities and responsibilities periodically at PC meetings.	Clerk	) Clerk to ensure that he/she are up to date with current
regarding disability, racial equality,	Lack of public awareness of applicable legislation.	Include, as appropriate, in any public consultations.	Clerk	legislation and include as agenda items, when required.
safeguarding children etc.	3. Failure to comply with applicable legislation.	As at 1 above	Clerk	ý
13. To carry out adequate safety checks on all buildings, properties, and equipment for	Lack of information on properties, buildings, and equipment.	Ensure that all current legislation and advice is held by Clerk. Include in asset register all properties for which PC responsible.	Clerk	) ) The main asset is the Community Centre, and any issues are covered at the regularly held meetings of the
which the council is responsible.	2. Lack of knowledge of safety requirements.	Ensure that all current legislation and advice is held by Clerk. Place subject as item on PC meeting agenda at regular intervals.	Clerk	Community Centre Committee. Also, an update will be available as an agenda item at each Parish Council meeting.
	Lack of commitment to carrying out safety checks.	As at 2 above.  Delegate responsibility to individual councillors.	Clerk	)

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4. Complete a review of all trees tunder the control of the Parish Co	nat are Ensure that a safety check is conducted at least uncil once a year.	Clerk	Watsons Field – Tree branches to be removed.
			Roundacre Field
			Overhanging Tree to be monitored
5. Complete a review of any Bus Shelters under the ownership of the Parish Council.	Ensure that this is checked at least on a six-monthly basis.	Clerk	No problems as at 02/09/2024 but it could do with re-staining in the future.
6. Ensure that MKC carry out safe checks on the Play Equipment on Recreation Ground.	ty Ensure that these are checked annually. the	Clerk.	No problems as at 02/09/2024

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7. Complete a review of any benches under the ownership of the Parish Council.	Ensure that these are checked at least on a six-monthly basis.	Clerk.	No problems as at 02/09/2024 but there is a very old bench in Wyness Avenue that could do with replacing.
8. Undertake regular safety checks to the 2 Notice Boards.	Ensure that these are checked on a six-monthly basis.	Clerk.	No problems as at 02/09/2024.
9. Undertake regular checks to the boundary fences on the Recreation Ground.	Ensure that these are checked on a six-monthly basis.	Clerk	Minor damage to be repaired.
10. Pavements	Ensure that these are checked on a six-monthly basis.	Clerk.	The Pavement on Great Brickhill Lane from the flats to the entrance of Wyness Avenue requires a safety check / repair by MKCC. Clerk has requested proof that MKCC are inspecting this on an ongoing basis.
11. Overhanging Bushes / Shrubs	Ensure that these are checked on a regular basis.	Clerk.	No problems as at 02/09/2024
12. Damaged Road Surfaces	Ensure that these are checked on a regular basis.	Clerk	Clerk to undertake an audit as soon as possible.
13. Defibrillators	To be checked on a regular basis.	Clerk / Resident	Village Hall. The battery requires changing every 4 years – next date is? Clerk to check and the PAD'S every 2 years – next date is January 2026.

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